

## Johnson Controls-Hitachi Air Conditioning India

29 May, 2022

Reuters: JCHA.BO; Bloomberg: JCHAC IN

### Margin pressure offsets topline growth

Johnson Controls-Hitachi Air Conditioning India (JCH-IN) posted revenue of Rs6.9bn in 4QFY22, up 19.8% YoY. The topline was below our estimate by 9.5%, but above consensus estimate by 7.4%. Cooling Products segment's revenue jumped by 20.8% YoY to Rs6.85bn (97.7% of total sales). Design & Development segment's sales declined marginally by 2% YoY to Rs159mn (2.3% of total sales). Gross margin contracted by 1060bps YoY to 28.2%, most likely due to commodity cost pressures. EBITDA in 4QFY22 stood at Rs395mn, down 48.9% YoY. EBITDA margin stood at 5.7%, down 770bps YoY, below our/consensus estimate of 7.5%/11.6%. Cooling Products/Design & Development segment's EBIT margins declined by 690bps/140bps YoY to 3.3%/11.2%. The company reported PAT of Rs164mn in 4QFY22, down 64.7% YoY. The PAT was below our/consensus estimate of Rs309mn/Rs416mn. JCH-IN is a key beneficiary of the shift in government policies to promote AC manufacturing in India by making imports costlier. JCH-IN possesses backward-integrated manufacturing capabilities, India-specific R&D set-up, supply chain support from group companies and a Global Development Centre (GDC) offering design & development services (for both India as well as global needs). We maintain Accumulate rating on JCH-IN with a revised target price (TP) of Rs1,790 (Rs2,080 earlier) based on P/E of 35x FY24E earnings. For FY23E/FY24E, we have raised our revenue estimates by 5.5%/6.8%, but cut our EBITDA margin estimates by 320bps/180bps. Consequently, we have cut our Adj. PAT estimates by 40%/13.9% for FY23E/FY24E.

**Strong performance expected in 1QFY23:** JCH-IN has grown by 60.4% over the 4QFY20 base. After two consecutive summer seasons were washed out due to COVID-19, RAC industry has witnessed strong growth in 1QFY23. We expect the Cooling Products segment to report revenue CAGR of 22.4% over FY22-FY24E on the back of healthy volume growth, aided by: (1) foray into the mass market segment (2) expansion of distribution channels and (3) scale-up of exports. Although we expect the company to be able to clock good growth going forward, maintaining market share will be a challenge going forward as competitive intensity is slated to rise going forward.

**Expect margins to improve going forward:** EBITDA margin contracted by 770bps YoY to 5.7% in 4QFY22 mainly due to commodity cost pressures (raw material costs were up 40.7% YoY). However, going forward, we expect EBITDA margin to improve by 390bps over FY22-FY24E on account of softening raw material prices, larger scale, sustenance of partial cost savings and favorable government policies towards local manufacturing.

**Capital employed increased:** Capital employed for Cooling Products rose to Rs5.53bn in 4QFY22 from Rs4.39bn in 4QFY21. Design & Development segment's capital employed declined to Rs1.26bn in 4QFY22 from Rs1.36bn in 4QFY21.

**Outlook:** Strong product portfolio, premium brand image, healthy market share (12% in AC), strong global parentage, core focus on domestic manufacturing, favourable government policies promoting indigenisation and healthy growth prospects of the AC industry will support JCH-IN's premium valuation. We expect 23.8%/70%/187.2% revenue/EBITDA/Adj. PAT CAGR over FY22-FY24E on low base.

### ACCUMULATE

**Sector:** Consumer Durables

**CMP:** Rs1,735

**Target Price:** Rs1,790

**Upside:** 2.1%

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#### Key Data

|                          |             |
|--------------------------|-------------|
| Current Shares O/S (mn)  | 27.2        |
| Mkt Cap (Rsbn/US\$mn)    | 47.7/614.4  |
| 52 Wk H / L (Rs)         | 2,375/1,667 |
| Daily Vol. (3M NSE Avg.) | 14,352      |

#### Price Performance (%)

|             | 1 M    | 6 M   | 1 Yr   |
|-------------|--------|-------|--------|
| JCH-IN      | (10.9) | (7.8) | (22.0) |
| Nifty Index | (4.4)  | (3.7) | 5.9    |

Source: Bloomberg

| Y/E March (Rsmn)         | 4QFY20       | 4QFY21       | 3QFY22       | 4QFY22       | Change over 4QFY20 | YoY (%)       | QoQ (%)       |
|--------------------------|--------------|--------------|--------------|--------------|--------------------|---------------|---------------|
| <b>Net revenues</b>      | <b>4,329</b> | <b>5,794</b> | <b>5,756</b> | <b>6,942</b> | <b>60.4</b>        | <b>19.8</b>   | <b>20.6</b>   |
| Raw material costs       | 2,607        | 3,541        | 3,914        | 4,982        | 91.1               | 40.7          | 27.3          |
| Staff costs              | 478          | 481          | 486          | 508          | 6.2                | 5.5           | 4.5           |
| Other expenses           | 973          | 997          | 891          | 1,057        | 8.7                | 6.0           | 18.7          |
| Total expenditure        | 4,057        | 5,020        | 5,290        | 6,547        | 61.4               | 30.4          | 23.7          |
| <b>EBITDA</b>            | <b>272</b>   | <b>774</b>   | <b>466</b>   | <b>395</b>   | <b>45.4</b>        | <b>(48.9)</b> | <b>(15.2)</b> |
| <b>EBITDA margin (%)</b> | <b>6.3</b>   | <b>13.4</b>  | <b>8.1</b>   | <b>5.7</b>   | -                  | -             | -             |
| Depreciation             | 167          | 210          | 182          | 181          | 8.1                | (14.0)        | (0.4)         |
| Interest costs           | 14           | 19           | 18           | 23           | 63.6               | 19.9          | 25.1          |
| Other income             | 12           | 36           | 12           | 30           | 141.5              | (18.2)        | 139.5         |
| Exceptional items        | (8)          | -            | -            | (7)          |                    |               |               |
| PBT                      | 95           | 581          | 279          | 214          | 124.0              | (63.2)        | (23.3)        |
| Tax                      | 24           | 136          | 72           | 57           | 139.1              | (58.3)        | (21.4)        |
| <b>PAT</b>               | <b>72</b>    | <b>444</b>   | <b>206</b>   | <b>157</b>   | <b>119.0</b>       | <b>(64.7)</b> | <b>(24.0)</b> |
| <b>Adj. PAT</b>          | <b>79</b>    | <b>444</b>   | <b>206</b>   | <b>164</b>   | <b>119.0</b>       | <b>(64.7)</b> | <b>(24)</b>   |
| Adj. PAT margin (%)      | 1.8          | 7.7          | 3.6          | 2.4          | -                  | -             | -             |
| <b>Adj. EPS (Rs)</b>     | <b>2.9</b>   | <b>16.3</b>  | <b>7.6</b>   | <b>6.0</b>   | <b>107.6</b>       | <b>(63.0)</b> | <b>(20.4)</b> |

Source: Company, Nirmal Bang Institutional Equities Research

**Exhibit 1: Financial summary**

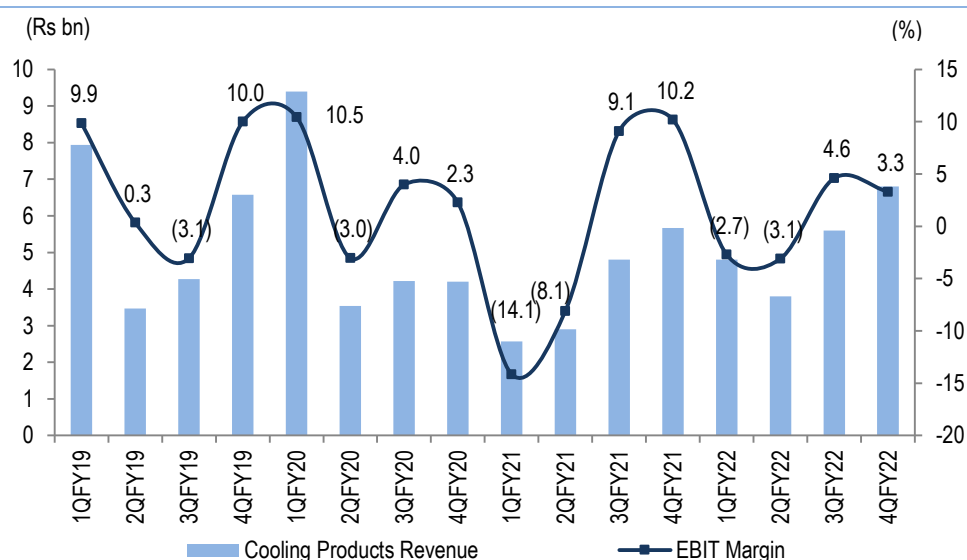
| Y/E March (Rsmn)  | FY20   | FY21   | FY22   | FY23E  | FY24E  |
|-------------------|--------|--------|--------|--------|--------|
| Revenues          | 21,974 | 16,465 | 21,590 | 27,966 | 33,093 |
| EBITDA            | 1,722  | 1,175  | 965    | 1,845  | 2,788  |
| Adj. PAT          | 843    | 260    | 169    | 764    | 1,391  |
| Adj. EPS (Rs)     | 31.0   | 9.6    | 6.2    | 28.1   | 51.1   |
| EPS growth (%)    | (1.9)  | (69.2) | (35.1) | 353.0  | 82.1   |
| EBITDA margin (%) | 7.8    | 7.1    | 4.5    | 6.6    | 8.4    |
| P/E (x)           | 56.6   | 183.4  | 282.7  | 62.4   | 34.3   |
| P/BV (x)          | 6.9    | 6.6    | 6.4    | 5.8    | 5.0    |
| EV/EBITDA (x)     | 28.5   | 39.5   | 49.5   | 25.4   | 16.6   |
| RoCE (%)          | 13.9   | 5.9    | 3.2    | 12.7   | 19.7   |
| RoE (%)           | 12.2   | 3.6    | 2.3    | 9.4    | 14.6   |

Source: Company, Nirmal Bang Institutional Equities Research

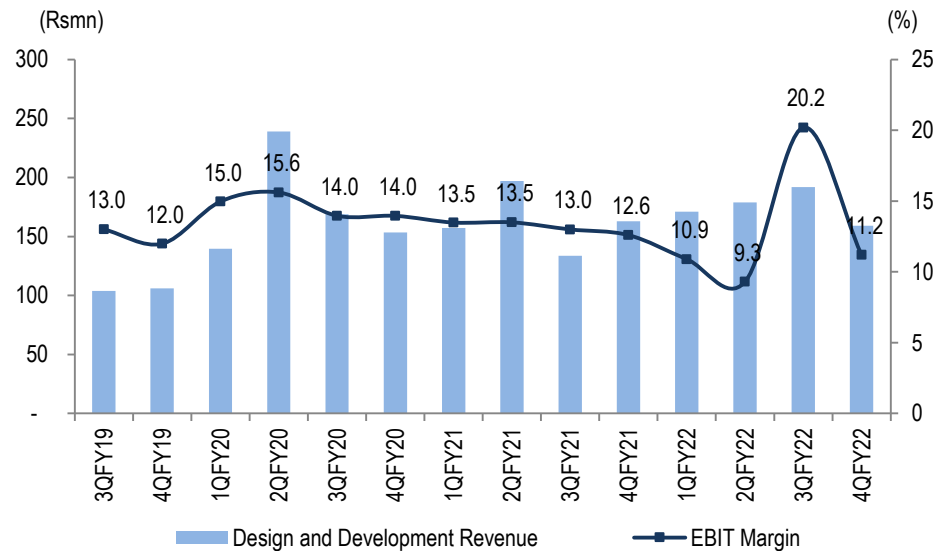
**Exhibit 2: Segment-wise analysis**

| Y/E March (Rsmn)       | 4QFY20 | 4QFY21 | 3QFY22 | 4QFY22 | Change over 4QFY20 | YoY (%) | QoQ (%) |
|------------------------|--------|--------|--------|--------|--------------------|---------|---------|
| <b>Revenues</b>        |        |        |        |        |                    |         |         |
| Cooling Products       | 4,201  | 5,671  | 5,642  | 6,849  | 63.0               | 20.8    | 21.4    |
| Design and Development | 153    | 163    | 192    | 159    | 3.9                | (2.0)   | (17.1)  |
| <b>Revenue mix (%)</b> |        |        |        |        |                    |         |         |
| Cooling Products       | 96.5   | 97.2   | 96.7   | 97.7   | -                  | -       | -       |
| Design and Development | 3.5    | 2.8    | 3.3    | 2.3    | -                  | -       | -       |
| <b>EBIT (Rsmn)</b>     |        |        |        |        |                    |         |         |
| Cooling Products       | 96     | 579    | 258    | 226    | 136.8              | (61.0)  | (12.4)  |
| Design and Development | 21     | 20     | 39     | 18     | (16.4)             | (12.3)  | (53.9)  |
| <b>EBIT margin (%)</b> |        |        |        |        |                    |         |         |
| Cooling Products       | 2.3    | 10.2   | 4.6    | 3.3    | -                  | -       | -       |
| Design and Development | 14.0   | 12.6   | 20.2   | 11.2   | -                  | -       | -       |

Source: Company, Nirmal Bang Institutional Equities Research

**Exhibit 3: Cooling Products – Quarterly revenue and EBIT margin trend**


Source: Company, Nirmal Bang Institutional Equities Research

**Exhibit 4: Design and Development Segment – Quarterly revenue and EBIT margin trend**


Source: Company, Nirmal Bang Institutional Equities Research

**Exhibit 5: Actual performance versus our estimates and Bloomberg consensus estimates**

| 4QFY22                   | Actual vs Estimates |              |               |                      |               |
|--------------------------|---------------------|--------------|---------------|----------------------|---------------|
| (Rsmn)                   | Actual              | Our Estimate | Deviation (%) | Bloomberg cons. est. | Deviation (%) |
| Revenue                  | 6,942               | 7,673        | (9.5)         | 6,463                | 7.4           |
| EBITDA                   | 395                 | 576          | (31.4)        | 749                  | (47.2)        |
| <b>EBITDA Margin (%)</b> | <b>5.7</b>          | <b>7.5</b>   | -             | <b>11.6</b>          | -             |
| PAT                      | 164                 | 309          | (46.9)        | 416                  | (60.5)        |

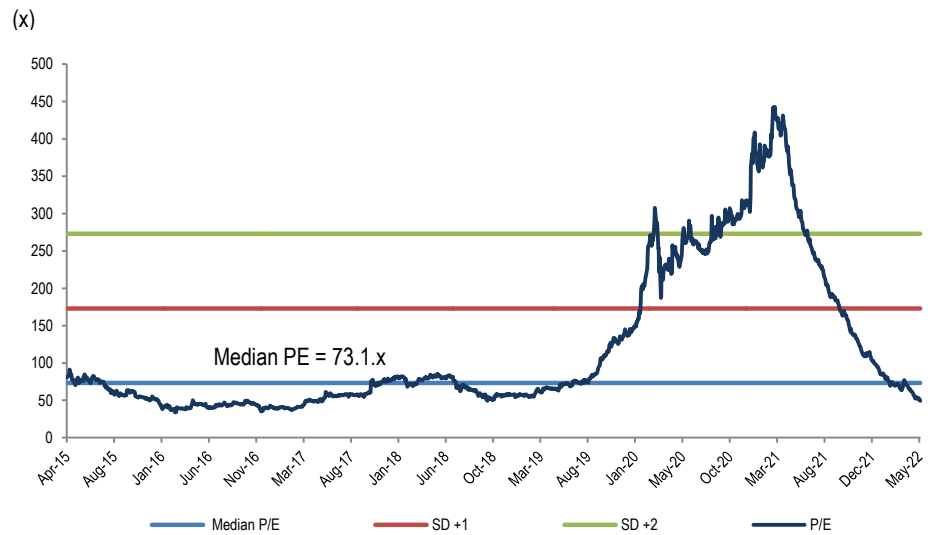
Source: Company, Bloomberg, Nirmal Bang Institutional Equities Research

**Exhibit 6: Change in our estimates**

| Description               | Old        |             | New        |            | Variation (%) |        |
|---------------------------|------------|-------------|------------|------------|---------------|--------|
|                           | FY23E      | FY24E       | FY23E      | FY24E      | FY23E         | FY24E  |
| Revenue                   | 26,507     | 30,992      | 27,966     | 33,093     | 5.5           | 6.8    |
| EBITDA                    | 2,589      | 3,151       | 1,845      | 2,788      | (28.8)        | (11.5) |
| <b>EBITDA Margins (%)</b> | <b>9.8</b> | <b>10.2</b> | <b>6.6</b> | <b>8.4</b> | -             | -      |
| PAT                       | 1,273      | 1,616       | 764        | 1,391      | (40.0)        | (13.9) |

Source: Company, Nirmal Bang Institutional Equities Research

**Exhibit 7: PE chart**



Source: Company, Nirmal Bang Institutional Equities Research

## Financials

### Exhibit 8: Income statement

| Y/E March (Rsmn)         | FY20          | FY21          | FY22          | FY23E         | FY24E         |
|--------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Net sales</b>         | <b>21,974</b> | <b>16,465</b> | <b>21,590</b> | <b>27,966</b> | <b>33,093</b> |
| % growth                 | (2.0)         | (25.1)        | 31.1          | 29.5          | 18.3          |
| Raw material costs       | 13,974        | 10,317        | 15,060        | 18,178        | 21,179        |
| Staff costs              | 1,745         | 1,673         | 1,774         | 2,097         | 2,449         |
| Other overheads          | 4,533         | 3,301         | 3,792         | 5,846         | 6,676         |
| Total expenditure        | 20,252        | 15,291        | 20,625        | 26,121        | 30,304        |
| <b>EBITDA</b>            | <b>1,722</b>  | <b>1,175</b>  | <b>965</b>    | <b>1,845</b>  | <b>2,788</b>  |
| % growth                 | 5.1           | (31.8)        | (17.8)        | 91.1          | 51.2          |
| <b>EBITDA margin (%)</b> | <b>7.8</b>    | <b>7.1</b>    | <b>4.5</b>    | <b>6.6</b>    | <b>8.4</b>    |
| Other income             | 82            | 79            | 81            | 100           | 100           |
| Interest costs           | 50            | 136           | 91            | 91            | 91            |
| Depreciation             | 563           | 755           | 721           | 833           | 938           |
| Exceptional Items        | -8            | 71            | -7            | 0             | 0             |
| Profit before tax        | 1,183         | 434           | 226           | 1,021         | 1,859         |
| Tax                      | 348           | 103           | 65            | 257           | 468           |
| <b>Adj. PAT</b>          | <b>843</b>    | <b>260</b>    | <b>169</b>    | <b>764</b>    | <b>1,391</b>  |
| <b>PAT margin (%)</b>    | <b>3.8</b>    | <b>1.6</b>    | <b>0.8</b>    | <b>2.7</b>    | <b>4.2</b>    |
| <b>Adj. EPS (Rs)</b>     | <b>31.0</b>   | <b>9.6</b>    | <b>6.2</b>    | <b>28.1</b>   | <b>51.1</b>   |
| % growth                 | (1.9)         | (69.2)        | (35.1)        | 353.0         | 82.1          |

Source: Company, Nirmal Bang Institutional Equities Research

### Exhibit 10: Balance sheet

| Y/E March (Rsmn)                       | FY20         | FY21         | FY22         | FY23E        | FY24E        |
|--|--------------|--------------|--------------|--------------|--------------|
| Share capital                          | 272          | 272          | 272          | 272          | 272          |
| Reserves                               | 6,613        | 6,947        | 7,127        | 7,879        | 9,270        |
| Net worth                              | 6,885        | 7,219        | 7,399        | 8,151        | 9,542        |
| Borrowings                             | 1,587        | 0            | 430          | 0            | 0            |
| Deferred tax liabilities               | -142         | -150         | -162         | -162         | -162         |
| <b>Total liabilities</b>               | <b>8,330</b> | <b>7,069</b> | <b>7,667</b> | <b>7,989</b> | <b>9,379</b> |
| Net block                              | 3,799        | 4,162        | 3,788        | 4,155        | 4,417        |
| Capital Work in Progress               | 64           | 91           | 83           | 50           | 50           |
| Intangible Assets                      | 198          | 115          | 119          | 119          | 119          |
| Investments                            | 11           | 11           | 9            | 9            | 9            |
| Inventories                            | 7,275        | 7,042        | 8,218        | 7,968        | 9,284        |
| Debtors                                | 2,546        | 2,641        | 4,113        | 3,831        | 4,533        |
| Cash                                   | 179          | 1,223        | 307          | 725          | 1,326        |
| Other non-current assets               | 522          | 497          | 631          | 699          | 827          |
| Other current assets                   | 1,105        | 494          | 509          | 1,119        | 1,324        |
| Total current assets                   | 11,626       | 11,897       | 13,778       | 14,342       | 17,294       |
| Creditors                              | 5,500        | 6,339        | 7,210        | 7,470        | 8,704        |
| Other current liabilities & provisions | 1,869        | 2,868        | 2,901        | 3,216        | 3,806        |
| Total current liabilities              | 7,368        | 9,208        | 10,110       | 10,686       | 12,509       |
| Net current assets                     | 4,258        | 2,689        | 3,668        | 3,656        | 4,785        |
| <b>Total assets</b>                    | <b>8,330</b> | <b>7,069</b> | <b>7,667</b> | <b>7,989</b> | <b>9,379</b> |

Source: Company, Nirmal Bang Institutional Equities Research

### Exhibit 9: Cash flow

| Y/E March (Rsmn)                      | FY20         | FY21          | FY22          | FY23E        | FY24E        |
|---------------------------------------|--------------|---------------|---------------|--------------|--------------|
| EBIT                                  | 1,159        | 420           | 244           | 1,012        | 1,850        |
| (Inc.)/dec. in working capital        | 219          | 2,612         | -1,894        | 430          | -528         |
| <b>Cash flow from operations</b>      | <b>1,379</b> | <b>3,032</b>  | <b>-1,651</b> | <b>1,442</b> | <b>1,322</b> |
| Other income                          | 82           | 79            | 81            | 100          | 100          |
| Depreciation                          | 563          | 755           | 721           | 833          | 938          |
| Tax paid (-)                          | -324         | -111          | -77           | -257         | -468         |
| <b>Net cash from operations</b>       | <b>1,699</b> | <b>3,755</b>  | <b>-926</b>   | <b>2,118</b> | <b>1,892</b> |
| Capital expenditure (-)               | -1,373       | -1,145        | -339          | -1,167       | -1,200       |
| <b>Net cash after capex</b>           | <b>326</b>   | <b>2,610</b>  | <b>-1,265</b> | <b>951</b>   | <b>692</b>   |
| Interest paid (-)                     | -50          | -136          | -91           | -91          | -91          |
| Dividends paid (-)                    | 0            | 0             | 0             | -41          | -41          |
| Inc./(dec.) in total borrowings       | -309         | -1,587        | 430           | -430         | 0            |
| Inc./(dec.) in investments            | 1            | 0             | 2             | 0            | 0            |
| <b>Cash from financial activities</b> | <b>-358</b>  | <b>-1,723</b> | <b>341</b>    | <b>-562</b>  | <b>-132</b>  |
| Others                                | -88          | 73            | 12            | 29           | 41           |
| Opening cash balance                  | 299          | 179           | 1,223         | 307          | 725          |
| Closing cash balance                  | 179          | 1,223         | 307           | 725          | 1,326        |
| Change in cash balance                | -119         | 1,043         | -916          | 418          | 601          |

Source: Company, Nirmal Bang Institutional Equities Research

### Exhibit 11: Key ratios

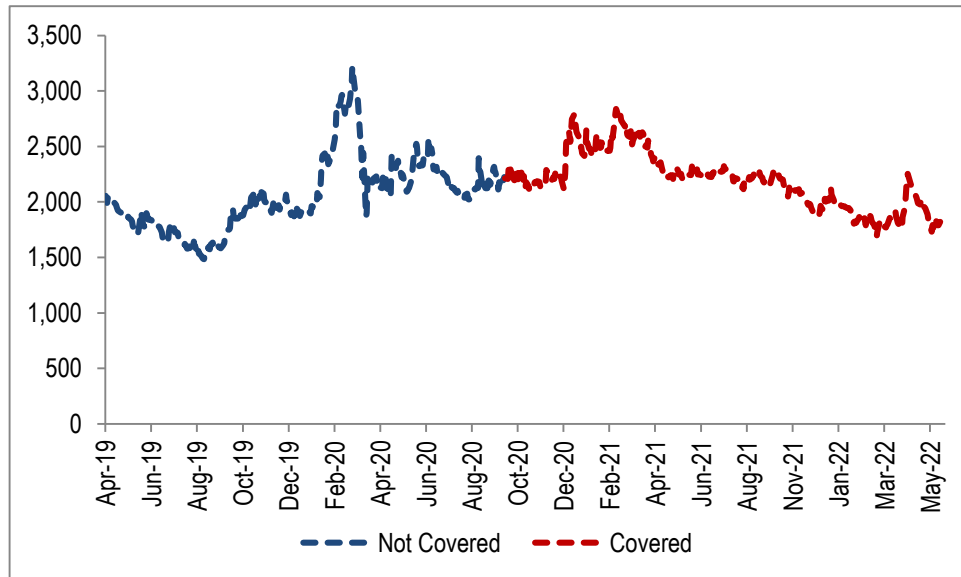
| Y/E March                       | FY20  | FY21  | FY22  | FY23E | FY24E |
|---------------------------------|-------|-------|-------|-------|-------|
| <b>Per share (Rs)</b>           |       |       |       |       |       |
| EPS                             | 31.0  | 9.6   | 6.2   | 28.1  | 51.1  |
| Book value                      | 253.2 | 265.5 | 272.1 | 299.8 | 350.9 |
| <b>Valuation (x)</b>            |       |       |       |       |       |
| P/E                             | 56.6  | 183.4 | 282.7 | 62.4  | 34.3  |
| P/BV                            | 6.9   | 6.6   | 6.4   | 5.8   | 5.0   |
| EV/EBITDA                       | 28.5  | 39.5  | 49.5  | 25.4  | 16.6  |
| EV/sales                        | 2.2   | 2.8   | 2.2   | 1.7   | 1.4   |
| <b>Return ratios (%)</b>        |       |       |       |       |       |
| RoCE                            | 13.9  | 5.9   | 3.2   | 12.7  | 19.7  |
| RoE                             | 12.2  | 3.6   | 2.3   | 9.4   | 14.6  |
| RoIC                            | 14.2  | 7.2   | 3.3   | 14.0  | 23.0  |
| <b>Profitability ratios (%)</b> |       |       |       |       |       |
| EBITDA margin                   | 7.8   | 7.1   | 4.5   | 6.6   | 8.4   |
| EBIT margin                     | 5.3   | 2.5   | 1.1   | 3.6   | 5.6   |
| PAT margin                      | 3.8   | 1.6   | 0.8   | 2.7   | 4.2   |
| <b>Turnover ratios</b>          |       |       |       |       |       |
| Total asset turnover ratio (x)  | 2.6   | 2.3   | 2.8   | 3.5   | 3.5   |
| Fixed asset turnover ratio (x)  | 4.0   | 2.5   | 3.1   | 3.4   | 3.5   |
| Debtor days                     | 42    | 59    | 70    | 50    | 50    |
| Inventory days                  | 190   | 249   | 199   | 160   | 160   |
| Creditor days                   | 144   | 224   | 175   | 150   | 150   |

Source: Company, Nirmal Bang Institutional Equities Research

## Rating track

| Date              | Rating     | Market price | Target price (Rs) |
|-------------------|------------|--------------|-------------------|
| 1 October 2020    | Buy        | 2,175        | 2,500             |
| 9 October 2020    | Buy        | 2,290        | 2,500             |
| 29 October 2020   | Buy        | 2,125        | 2,500             |
| 7 January 2021    | Accumulate | 2,698        | 2,915             |
| 9 February 2021   | Accumulate | 2,485        | 2,815             |
| 9 April 2021      | Accumulate | 2,612        | 2,815             |
| 25 May 2021       | Accumulate | 2,316        | 2,500             |
| 05 August 2021    | Accumulate | 2,264        | 2,200             |
| 26 September 2021 | Accumulate | 2,172        | 2,200             |
| 29 October 2021   | Accumulate | 2,098        | 2,125             |
| 08 February 2022  | Accumulate | 1,791        | 1,860             |
| 21 February 2022  | Accumulate | 1,817        | 2,080             |
| 29 May 2022       | Accumulate | 1,753        | 1,790             |

## Rating track graph



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SELL < -5%

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